

# Responsible Large-Scale Land Investments in Uganda: Current Application and Potential Scope of International Safeguards

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## Background

- Increase in large-scale agricultural land investments in the Global South (Land Matrix 2017)
- Int. safeguards to stipulate responsible investment (AfDB, 2014; CFS, 2014; FAO, 2010, 2012)
  - 2012: Voluntary Guidelines on the Responsible Governance of Tenure of Land, Fisheries and Forests in the Context of National Food Security" (VGGT)
  - 2014: "Principles for Responsible Investment in Agriculture and Food Systems" (CFS-RAI)
- Operational Guidelines for Investors (AFD, 2014; FAO, 2015; New Alliance, 2015; USAID, 2015)





### **Investment Stages**

#### **Due Diligence**



Land Tenure Assessment

and Mapping

Environmental Impact

Assessment

Social and Human Rights

Impact Assessment

Awareness Raising &

Stakeholder Consultations

#### **Land Acquisition**



#### **Farming Operations**

Assuring free, informed and

prior consent for land

transactions

Compensation of legitimate

land owners and users

Responsible Contract

Farming

Grievance Mechanisms

Regular Stakeholder

Engagement

Social and Economic

Monitoring and Risk Mitigation

Environmental Monitoring and

Risk Mitigation





### Rationale of Safeguards

- Investors face numerous risks related to (land) disputes
- Costs
  - Direct: Operations, Litigation
  - Indirect: Reputational loss (financing and marketing)
- → Investors have intrinsic motivation to implement safeguards
- Numerous impact studies of investments (e.g. World Bank 2014)
- Little evidence how investors perceive, implement and operationalize safeguards



#### **Case Studies**

- Oil Palm Uganda Ltd (OPUL)
  - Started in 2003
  - Mature investment → ex-post measures
- Amatheon Agri Uganda Ltd
  - Started in 2013
- 19 key informant interviews in Uganda in August 2016
  - Investors, CSOs, local and national government, local communities
- Desk Study







## Land Governance in Uganda

- Tenure Types (Stickler 2012)
  - Freehold/ Leasehold
  - Customary Land: mostly northern and eastern regions
  - Mailo Land: mostly central and eastern regions
- Land acquisition by foreign investors through leaseholds either from GoU or private land owners
- LGAF Report (Obaiko 2014)
  - Lack of transparency reg. land deals
  - Low bargaining power of land owners (lack of registration)
  - Inefficient dispute resolution mechanisms





## Case Study: OPUL

- Established in 2003 on Bugala Island (Lake Victoria)
- Vegetable Oil Development Project, IFAD financed (IFAD 2011)
- PPP: Bidco Kenya, Wilmar Int. Singapore, Kalangala Palm Oil Growers Trust (GoU)
- GoU acquired 5,500 ha from 40 Mailo land owners
  - 6,500 ha leased to OPUL (nucleus estate)
- Outgrower scheme: 1,800 farmers, 4,700 ha
- Court cases: deforestation, land acquisition (FoE 2016)





## Case Study: Amatheon Agri Uganda

- Established in 2013 in Northern Uganda
- German investor active in Uganda, Zambia, Zimbabwe
- Acquired 7,500 ha through lease and sub-lease from individual land owners
- Non-consolidated farm land, participatory and partial land acquisition
- Maize, Rice, Soy Beans on 3,500 ha
- Mostly for domestic & regional markets
- No outgrower scheme, but training and trading scheme
- Community outreach strategy





## Risk Awareness and Mitigation

- (Land) disputes in Uganda are long-lasting and difficult to resolve (OPUL)
- Not all stakeholders are equally aware of risks and mitigation strategies
  - Some investors and government agencies predominantly focus on national law

Recommendation: Investor platform to foster learning across investors and the government





## Awareness and Application of Safeguards

Little knowledge of VGGT and CFS-RAI among government, CSOs and investors

	OPUL		Amatheon
•	No knowledge of guidelines/ principles Focus on solving on-going court	•	operations
	cases	•	Guidelines and policy discussions perceived as abstract

- Recommendation: Gap analysis which aspects of guidelines are covered by national law
- Which measures can mature investment implement ex-post?





### Effectiveness of Safeguards

- Comprehensive and participatory approach to land acquisition can mitigate risks for land disputes (Amatheon)
- OPUL acquired land through government agencies but faces environmental, social and land-grabbing allegations
- Application of safeguards can mitigate risks, but without guarantee
- Low barriers for land-grabbing allegations with direct damage to investors
- Monitoring of investments to reduce risks for committed investors
  - GoU often directly involved (e.g. UIA)
  - Lack of mandates and capacities





#### Indirect Effects on Land Markets

- Investors increase demand for land, which in turn fosters further demand
- Rising land prices & conflicts within communities (Serwajja 2014)
  - Bugala Island: 30-fold 2003 2016
  - Nwoya District: 7-fold 2008 2016
- Should/ can investors address these indirect effects?
- Government Interventions:
  - Registration of customary land rights
  - Effective and affordable dispute resolution



#### Conclusion

- Challenges for wider application of safeguards by investors:
  - Not all investors/ government agencies are equally aware of potential risks for investors
  - Complex/ abstract nature of int. safeguards limits reach
  - Participatory approach to land acquisition can minimize risks
  - But no guarantee → robust and independent monitoring needed
- Secondary effects on land markets require fundamental changes in land governance and cannot be addressed by investors



## Thank You



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